Welsh Government

# **Consultation Document**

insert front cover photo or link to image, if required

# **Road and Street Works Strategy for Wales**

Date of issue: **07 Dec 2015** Responses by: **28 Feb 2016**  The Welsh Government is committed to deliver real and long lasting change for people in Wales. A key aim of the Programme for Government (PfG) is to strengthen the conditions that will enable business to create jobs and sustain economic growth.

The effective control and co-ordination of road and street works has a crucial part to play in achieving this. Such work is essential to maintain or improve services to communities or ensure the road network on which we all rely continues to function. However, if poorly planned road and street works can cause severe delay to road users and have a detrimental impact on the Welsh economy.

This Road and Street Works Strategy sets out an approach for significantly improving the way road and street works are managed, ensuring that while communities have the services and well managed infrastructure on which they rely, Wales remains open for business.

Please tell us your

views

The closing date for replies is XX. You can reply in any

of the following ways:

By Freepost to: Ben Beachell

Transport

Welsh Government FREEPOST XX Sarn Mynach

Llandudno Junction

LL31 9RZ

By email to: StreetWorksStrategy@Wales.gsi.gov.uk

Further information and related documents

Large print, Braille and alternative language versions of this document are available on request.

Insert any references to the internet, documents or information which might to useful to consultees e.g. consultation web address, detailed appendix to consultation

#### **Contact details** For further information:

Name: Ben Beachell

Address: Transport

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#### **Data protection**

How the views and information you give us will be used

Any response you send us will be seen in full by Welsh Government staff dealing with the issues which this consultation is about. It may also be seen by other Welsh Government staff to help them plan future consultations.

The Welsh Government intends to publish a summary of the responses to this document. We may also publish responses in full. Normally, the name and address (or part of the address) of the person or organisation who sent the response are published with the response. This helps to show that the consultation was carried out properly. If you do not want your name or address published, please tell us this in writing when you send your response. We will then blank them out.

Names or addresses we blank out might still get published later, though we do not think this would happen very often. The Freedom of Information Act 2000 and the Environmental Information Regulations 2004 allow the public to ask to see information held by many public bodies, including the Welsh Government. This includes information which has not been published. However, the law also allows us to withhold information in some circumstances. If anyone asks to see information we have withheld, we will have to decide whether to release it or not. If someone has asked for their name and address not to be published, that is an important fact we would take into account. However, there might sometimes be important reasons why we would have to reveal someone's name and address, even though they have asked for them not to be published. We would get in touch with the person and ask their views before we finally decided to reveal the information.

#### **Road and Street Works Strategy for Wales**

The Welsh Government wants to improve the way road and street works are planned and implemented in Wales.

Such work is essential either to maintain or improve services to communities or ensure the road network on which they rely continue to function. However, if poorly planned, co-ordinated and implemented road and street works can cause severe delay to road users and have a detrimental impact on the Welsh economy.

"Road works" (or "works for road purposes") are works usually carried out by highway authorities to repair, maintain or replace highways, which under highways law includes the footway or pavement. In Wales, the Welsh Government is highway authority for motorways and trunk roads. Local roads are the responsibility of the local authorities.

"Street works" are carried out by statutory undertakers, or licensees under section 50 of New Roads and Street Works Act 1991 (NRSWA), or their contractors, to install, inspect, maintain, repair or replace apparatus. Most utility companies (gas, electricity etc.) are statutory undertakers. Statutory undertakers have a statutory right or duty to install, inspect, maintain, repair, or replace apparatus in or under the street in primary legislation.

Road and street works are currently controlled in both England and Wales by the New Roads and Street Works Act (NRSWA) 1991 and the Traffic Management Act 2004.

NRSWA supported by Regulations and Codes of Practice, provides a legislative framework for street works by undertakers (including utilities) and works for road purposes – to the extent that these must be co-ordinated by highway authorities.

The Traffic Management Act (TMA) 2004 provides additional powers to reduce congestion: Part 1, makes provision for the designation of Traffic officers, Part 2, places a duty on local traffic authorities to manage their road network to make sure that traffic can move freely on their roads and on the roads of other traffic authorities; Part 3, allows for the introduction of permit schemes for road and street works; Part 4, Stronger powers for local highway authorities to direct when works are carried out or where new apparatus is placed and Part 6, allows for the civil enforcement of traffic contraventions.

We believe that significant improvements can be made within this existing legislative framework, by building on the excellent relationship and collaboration that already exists between highway authorities and utility companies in Wales. With direct responsibility for the motorway and trunk roads the Welsh Government is uniquely placed to lead this work through the approach it takes to the planning and implementation of road and street works on its own network.

We know that there is already a lot of good work underway through the Welsh Highways Authorities and Utilities Committee (WHAUC). We want to build on this. This document sets out initiatives that we would like to take forward and we hope you will let us know what you think of them.

#### What are the main issues?

Since its introduction back in the 1990s legislation to control road and street works (NRSWA 1991 & TMA 2004) has greatly improved the performance of both undertakers and highway authorities. However, the incidence of congestion due to over running or conflicting works is still greater than we would like.

In its 2011 report on major transport projects, the Wales Audit Office highlighted the adverse impact that delays to the alteration or renewal of statutory undertakers' plant and services can have on disruption to the travelling public and out turn costs.

In addition the National Assembly for Wales Public Accounts Committee (PAC) inquiry into the "Value for Money of Motorway and Trunk Road Investment" which reported in June, having reviewed evidence from across the industry, highlighted the continuing poor management of road and street works and its adverse impact on both project cost and the road user as a key issue that needs to be addressed.

The full PAC report and the Welsh Government's response to it may be accessed via the following link:

http://www.assembly.wales/laid%20documents/cr-ld10271/cr-ld10271-e.pdf

## What are we proposing?

We are not proposing changes to the legislation. We believe that by working in partnership with both statutory undertakers and highway authorities through WHAUC we can make significant improvements to the way road and street works are managed for the benefit of Wales within the existing legislative framework. In addition with direct responsibility for the trunk road network, which carries over a third of all traffic in Wales, we think that the Welsh Government itself has an important role to play in leading the adoption of best practice.

In order to deliver significant improvements both for the people and economy of Wales we believe we need action in five key areas:

- A. The planning, co-ordination and implementation of road and street works;
- B. The Delivery of Major Projects
- C. Communication with the Public and Business
- D. Skills and Training; and

#### E. Culture

# A. <u>Improving the Planning, Co-ordination and Implementation of Works</u>

Over the last decade the making of Regulations and the publishing and updating of Codes of Practice has been quicker in England than in Wales. Some of Regulations and Codes of Practice that have been introduced in England and Wales will have had a beneficial effect on the planning, coordination and implementation of work. We are therefore proposing that:

 Welsh Government conducts a review of all the Regulations and Codes of Practice in force in England and develops a programme for the introduction of those that would be beneficial to Wales by April 2016.

With so many statutory undertakers and highway authorities competing for road space the efficient and effective planning, co-ordination and implementation of works is fundamental to minimising disruption.

This can only be achieved if timely and accurate information is available on all work that is planned on the road network. The "noticing" of undertakers' works is already a requirement of the legislation and some highway authorities also record their own works in order to effectively discharge their traffic management duty. However, practice varies across Wales and information is often incomplete or out of date. We are therefore proposing that:

- Welsh Government ensures that all work (including its own) on the trunk road is "noticed" in accordance with guidance and regulations from summer 2016 and encourages other highway authorities in Wales to follow suit;
- Welsh Government updates the street gazetteer for the trunk road network (including Additional Street Data) on a monthly basis from June 2016and encourages other highway authorities in Wales to also do this; and
- Welsh Government encourages all undertakers working in Wales and highway authorities to perform monthly downloads from the national hub from June 2016.

A number of different approaches have been adopted across the UK for improving the planning, co-ordination and implementation of road and street works. These range from informal codes of practice to formal permit schemes under the Traffic Management Act 2004. Permit schemes provide an alternative to the notification system (in accordance with the New Roads and Street Works Act 1991), whereby, rather than informing the highway authority about its intention to carry out works, a promoter will have to apply for a permit to occupy the highway. The Permit Scheme applies to all work including the highway authority's own.

There are a number of potential advantages to the introduction of a formal permit scheme including: enhanced co-ordination and co-operation; improved partnership working between stakeholders; improved communication; better timing and a reduction in the duration of works and enhanced forward planning. However, there are potential disadvantages including the increased cost to statutory undertakers and potentially their customers. There are fees for the issue of permits to cover increased administrative costs.

Amendments to the Traffic Management Permit Scheme (England) Regulations 2007 earlier this year mean that highway authorities in England wishing to introduce a permit scheme no longer need the Secretary of State's approval before a scheme can be operated. The requirement to obtain the approval of Welsh Ministers prior to the operation of such schemes in Wales has been retained. This has been done to ensure firstly that the business case for their introduction is robust and secondly if required a consistent approach is adopted across Wales so business does not have to contend with widely differing administrative processes. We are therefore proposing that:

- Welsh Government works with stakeholders to establish whether there is a robust business case for the introduction of permit schemes in Wales by April 2016; and
- Welsh Government develops Welsh guidance on permit schemes in Wales by April 2017, if it is established that this is the best approach for improving the planning, co-ordination and implementation of road and street works.

## B. Improving the Delivery of Major Transport Projects

The alteration or renewal of statutory undertakers' plant and services often lies on the critical path in the programming of the delivery of major transport projects. Delay in carrying out this work not only prolongs disruption to the travelling public, but can significantly escalate costs. Despite current legislation delay and cost over runs still occur and more can be done. We are therefore proposing that:

 Welsh Government works with WHAUC to develop a voluntary code of practice to improve collaborative working on major projects with the aim of all stakeholders signing up to it by September 2016

# C. <u>Improving Communication with the Public and Business</u>

The publication of accurate and timely information in advance of road and street works is essential for the public and business to make well informed decisions on their travel arrangements.

The Welsh Government already provides support to local authorities in Wales that allows them to publish summary street works information to a central website. In addition many local authorities themselves publish information on their own websites and the Welsh Government provides information on its own network via the Traffic Wales website. However more can be done to

improve the quality of the information, its coverage and the ease with which it is accessed. We are therefore proposing that:

 Welsh Government works with WHAUC to improve the quality of road and street works information available to the public and business by April 2017.

#### D. Skills and Training

Anyone working on the highway should be adequately qualified and competent to ensure the safety of both the workforce and the travelling public. Under the New Roads and Street Works Act, the installation, renewal, maintenance and inspection of underground apparatus in any street or road must be undertaken by trained and competent personnel. Within England, there is a requirement for road workers to reapply for their accreditation every 5 years (introduced in 2009), which incurs administration costs. Currently this requirement does not apply in Wales. We are therefore proposing that:

 Welsh Government carries out a consultation exercise during the course of 2016, to establish whether the existing training regime is effective in ensuring standards are maintained, or whether the introduction of a formal re-assessment process will drive up standards of safety and operational works compliance.

#### E. Culture

We want to achieve a "step change" in our performance and a culture of continual change across the industry. To achieve this we need to be able to measure our progress, clearly identify what is working and what is not and contribution being made by each of the stakeholders. We are therefore proposing that:

- Welsh Government develops a measure of availability for the trunk road network by April 2016 and encourages all other highway authorities in Wales to do the same; and
- Welsh Government works with WHAUC to develop a "balanced score card" approach to measuring organisational performance in Wales with the aim of all stakeholders signing up to it by April 2017.

# **Consultation Response Form**

### Please note that the consultation ends on 28 Feb 2016

Consultation		
Response Form	Your name:	R

Rhian Jardine

Organisation (if applicable): Cyfoeth Naturiol Cymru /

Natural Resources Wales

email / telephone number:

Rhian.jardine@cyfoethnaturiolcymru.gov.uk

Your address: Ty Cambria,

29 Newport Road,

Cardiff

Please feel free to make any comment you wish on this document. However, we would particularly welcome comments on the following questions:

1.	Do you agree with the proposals set out in this document (please tick)			
	Agree with Most	Agree/ disagree with some	Disagree with most	
X				

2.	. If you disagreed with something, please tell us about it below		
	Proposal	Your concerns	

3. How effective do you think the following would be (please tick)?			
Proposal	Effective	Not Effective	Don't Know/ Unsure
A. Improving the Planning, Co-ordination and Implementation of Works			
Welsh Government conducts a review of	х		

all the Regulations		
and Codes of		
Practice in force in		
England and		
develops a		
programme for the		
introduction of those		
that would be		
beneficial to Wales		
by April 2016.		
Welsh Government		
	X	
ensures that all work		
(including its own) on		
the trunk road is		
"noticed" in		
accordance with		
guidance and		
regulations from		
June 2016 and		
encourages other		
highway authorities		
in Wales to follow		
suit		
Welsh Government	X	
updates the street		
gazetteer for the		
trunk road network		
(including Additional		
Street Data) on a		
monthly basis from		
June 2016 and		
encourages other		
highway authorities		
in Wales to also do		
this		
Welsh Government	Х	
encourages all	^	
undertakers working		
in Wales and		
highway authorities		
to perform monthly		
downloads from the		
national hub from		
June 2016		
Welsh Government	V	
	X	
works with stakeholders to		
establish whether		
there is a robust		
business case for the		
introduction of permit		
schemes in Wales by		
April 2016		
Welsh Government	X	
develops Welsh		
guidance on permit		
schemes in Wales by		
April 2017, if it is		
established that this		
is the best approach		
for improving the		
planning, co-		

ordination and			
implementation of road and street			
works			
	elivery of Major Trar	nsport Projects	
Welsh Government	X		
works with WHAUC	^		
to develop a			
voluntary code of			
practice to improve			
collaborative working			
on major transport			
projects with the aim			
of all stakeholders			
signing up to it by			
September 2016	nunication with the I	Public and Business	
		Tublic and business	
Welsh Government works with WHAUC	X		
to improve the quality			
of road and street			
works information			
available to the			
public and business			
by April 2017.			
D. Improving the S	tandard of Skills & T	raining in the Sector	•
Welsh Government			X
carries out a			
consultation exercise			
during the course of			
2016, to establish			
whether the existing training regime is			
effective in ensuring			
standards are			
maintained, or			
whether the			
introduction of a			
formal re-			
assessment process			
will drive up			
standards of safety			
and operational works compliance			
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Welsh Government		DI OVEITIETIL	
develops a measure	X		
of availability for the			
trunk road network			
by April 2016 and			
encourages all other			
highway authorities			
in Wales to do the			
same			
Welsh Government	X		
works with WHAUC			
to develop a "balanced score			
card" approach to			
measuring			
organisational			

performance in		
Wales with the aim of		
all stakeholders		
signing up to it by		
April 2017		

# 4. Are there any other comments you would like to make?

Natural Resources Wales is supportive of the objectives of the Road and Street Works Strategy to improve the way works are planned, coordinated and delivered, not only for the potential reduction in delays that might be achieved but also in terms of the emissions savings that might be achieved. All of the proposed actions set out in the strategy have the potential to reduce delays and hence avoidable emissions. It is recommended that the strategy should be revised to explicitly identify the potential benefits of emission reductions as a driver for its delivery. Further, the strategy, and its roll-out should be informed by requirements set out in the Wellbeing and Future Generations (Wales) Act 2015, and the natural resource management approach promoted in the Environment Bill.

#### Measures to monitor trunk road network

Whilst Natural Resources Wales is generally supportive of the intention to develop a measure of availability of the trunk road network, we suggest that measures of availability should also be developed to monitor how incidents of flooding affect the availability of the trunk road network. This information, in turn could be used to inform future decision-making on the location and design of infrastructure.

Consideration could also be given to developing a wider indicator to measure the resilience of the trunk road network. The Coastal Flooding Review, commissioned by the Welsh Government following the winter floods of 2013/14 has assessed the resilience of coastal infrastructure in Wales. Information from the Coastal Flooding Review could help inform the monitoring of such an indicator. We understand that the Wales Infrastructure Group (WIG), will periodically undertake a national assessment of both infrastructure and utility resilience across Wales. The findings of this assessment could also inform the monitoring of the resilience of the road trunk network.

We also suggest that consideration should be given to develop an indicator to measure the delays avoided on roads and streets due to interventions/ activities by public bodies. This could be undertaken by monitoring traffic flows before and after those interventions. This could also be coupled with a basic evaluation of the carbon emissions avoided due to those interventions by public bodies.

#### AQMA

New road networks should be designed to integrate and complement the existing infrastructure to ensure free flowing traffic. In areas of known poor air quality (AQMAs) and those areas at risk of poor air quality, road networks

should be designed to avoid congestion and stop-start traffic which can exacerbate air quality problems.
Collaborative Working Code
NRW welcomes the proposal to develop a voluntary code of practice to improve collaborative working among authorities and utility companies. The Code can help deliver the objectives of reduced disruption and help avoid the risk of escalating costs. The Code should encourage engagement among relevant stakeholders at the design stage of schemes to help ensure that the interests and duties of stakeholders are taken into account at the earliest opportunity.
Responses to consultations are likely to be made public, on the internet or in a report. If you would prefer your response to remain anonymous, please tick here: