

Annex 3 - Performance table and charts for Business Plan Trend Metrics dashboard

Table 1: Overall dashboard for 2026-27 Business Plan Trend Metrics – Actual Reported Position

	2026/27 Business Plan trend metric:	2025-26	2026-27			
			Q1	Q2	Q3	Q4
WBO1: Nature	1. Development planning responses		No RAG reported			
	2. Number of SSSIs notified or renotified.		Red			
	3. Percentage of Milestones achieved to improve the condition of the Marine Protected Area network.		Green			
	4. Proportion of relevant NRW contracts and frameworks that include explicit biodiversity or nature recovery requirements, with evidence of implementation.		Green			
WBO2: Climate	5. Hectares of peatland that have undergone restoration activity by the end of 26/27.	Green	No RAG reported			
	6. Delivery of actions within the seagrass and saltmarsh restoration plans through proactive engagement with relevant partnerships.	Green	Green			
	7. Preparedness for flooding: properties that could register to receive a flood warning (coverage).		Green			
	8. Preparedness for flooding: properties that could register to receive a flood warning (uptake).		Green			
	9. Adaptation Actions delivered: Management of climate risks through priority actions in the NRW Climate Change Adaptation Plan.		No RAG reported			
	10. Range of tree species used in our restocking programmes.		No RAG reported			
	11. Sustainable timber harvest: timber brought to market.	Green	Green			
	12. Total organisational emissions: percentage and total reduction in emissions against 2019/20 baseline.		No RAG reported			
	13. Operational emissions: percentage reduction in operational emissions against 2019/20 baseline.		No RAG reported			
	14. NRW supply chain: proportion of relevant contracts that include carbon reporting and active supplier engagement, with year-on-year improvement in reported supply-chain emissions.		Green			

	2026/27 Business Plan trend metric:	2025-26	2026-27			
			Q1	Q2	Q3	Q4
WBO3: Pollution	15. Determine all permit applications received within statutory time frames or agreed service levels.	Amber	Amber			
	16. Incident management: Respond to all High category incidents within four hours.	Green	Green			
	17. Incident management: Repeat High category incidents in same location as % of substantiated High category incidents.	Green	Amber			
	18. Procurement: Proportion of relevant NRW contracts that include requirements to prevent pollution and reduce waste.		Green			
WBO4: How	19. Stakeholder trust: quarterly stakeholder pulse surveys.					
	20. Communication: proportion of press coverage containing NRW stories and key messages.	Red				
	21. Cyber security: safe and resilient Digital, Data and Technology (DDaT) systems.	Green	Green			

Key: Green = achieved; Amber = partially achieved; Red = missed

Chart 1: Actual reported position for each quarter (along with anticipated year end position from each quarter)